#### Industry Focus

**C**BAM has entered the pilot phase since last October. The affected business owners has been required to prepare carbon emission data for Q4 2023 calculating from October 1, 2023 onwards. This transition period doesn't require the owners to pay for the amount of carbon emission exceeding the quota. The first year of the pilot phase allows the owners to use in their submitted data the default value or verification regulations applicable to the manufacturing countries. CBAM will come into force in 2026, and from then on, products exceeding EU's carbon emission threshold and entering the EU market will be subject to a carbon tax.

According to the Commission, EU importers of affected products must submit data on the greenhouse gases generated from the entire manufacturing process. The first report has been submitted by January 31 this year on a quarterly submission basis. On October 1, 2023, an online registration platform which EU set up for the transition period went live, through which the importers could make calculations and write emission reports. The Commission continues to provide detailed guidelines, instructions, and online training resources.

Taiwan exports up to 75% of its fastener production and in 2022 it translated to NTD 200 billion export value, of which 25% was exported to Europe. Taiwan Ministry of Economic Affairs (MOEA) estimates as many as 3,500 manufacturers and traders in Taiwan to take the impact of CBAM, and one of the potentially affected groups is the fastener industry having a total of about 1,860 fastener companies. Fastener owners prioritizing their export target to Europe will bear the brunt. The American and European fastener owners along with a few in Japan have gone ahead collecting data and

# Fastener World Exclusive! Global Fastener Leaders, Their Carbon Reduction Volume and Progress

惠达独家!世界紧固件龙头企业减碳量 与进度总盘点

implementing measures for carbon reduction. So, how much have they deducted from their carbon emission? What measures have they taken that have been verified to be of reference to us? What are their carbon reduction targets? Referencing their experience, this article aims to help readers get into the basics of carbon emission data and encourage business owners to think up ways to reduce carbon emission.

• This article will narrow down to two topics— carbon emission statistics and carbon reduction measures.

For the former topic, I will select American, European, Japanese and Indian listed companies with weight in the fastener industry, and extract carbon emission data from their ESG reports into separate tables to help readers understand their respective carbon emission volume and target setting. These tables include Scope 1 (direct emission from a company's own manufacturing process, facilities and use of transportation vehicles), Scope 2 (indirect emission from a company's purchased energy sources), Scope 3 (all indirect emission from a company throughout the external supply chain, including the emission from business trips and within product lifecycles), as well as the sum of carbon emission.

For the latter topic, I will lay out their respective carbon reduction measures. The common ones include producing green power, planting trees, installing solar panels, and I will not repeat those here. Rather, ways that are unique to their characteristics will be picked up for readers to brainstorm and encourage discussion for more creative solutions.



Ground-breaking!

#### **Fastener Distribution Provider**

#### **The Fastenal Way:**

- Using geographic information systems (GIS) to map out the most efficient truck routes. Analyzing departure and arrival schedules to minimize delays caused by traffic in metro areas.
- Optimizing load configuration to minimize non-utilized capacity.
- Back-hauling freight from suppliers and also customers through third-party logistics service to minimize one-way or "deadhead" loads.
- Using telematics to monitor speed and, in turn, improve fuel efficiency as well as safety.
- Operating a RAM half-ton pickup that was fully converted from an internal combustion engine to electric power. Continuing to test and convert vehicles.
- High-density automated storage and retrieval systems (ASRS) equipped with conveyors and robotic cranes to increase throughput while optimizing space in distribution centers.

Rolling out "sharing space". Using available space within the customer's facilities to provide dedicated staff and inventory for their operations. Consuming minimal additional energy and producing fewer additional emissions.

• Discontinuing the use of plastic shopping bags in public branches. Offering reusable tote bags or paper bags as alternatives.

Fastenal Emission								
Unit: Metric Ton CO2e	2021	2022	2022/2021 Change (%)	Target				
Scope 1	132,030	137,410	+4.0	Scope 2 carbon intensity				
Scope 2	51,117	50,182	-1.8	down 5% by 2025. Net				
Sum	183,147	187,592	+2.4	zero emission by 2050.				

#### Creative R&D capability!

# World's 3rd Largest Aluminum Manufacturer The Alcoa Way:

- Rolling out ELYSIS<sup>™</sup> to eliminate GHGs generated in the traditional smelting process and emit pure oxygen. Available from 2024 with commercial metal available approximately two years later.
- Rolling out EcoLum<sup>™</sup> aluminum, including wire rods, non-alloy high purity aluminum and P1020 aluminum. Three times lower carbon intensity than the industry average.
- Rolling out the world's one and only EcoSource<sup>™</sup> Aluminum oxide with carbon intensity below the global industry average.
- Rolling out EcoDura<sup>™</sup> aluminum containing 50% recycled materials.
- Currently, there is no technology available to process post-consumer scrap into a quality comparable with primary aluminum. To address this gap, Alcoa is developing ASTRAEA<sup>™</sup> to extract aluminum from non-ferrous metal alloys and turn millions of tons of scrap waste into high purity aluminum, which can be applied to the EV, aerospace and defense industries.

Alcoa Emission								
Unit: Metric Ton CO2e	2018	2019	2020	2021	2022	2022/2021 Change (%)	Target	
Scope 1	17,500,000	17,700,000	18,500,000	17,400,000	16,800,000	-3.4	Net zero by 2050. Scope 1	
Scope 2	6,700,000	6,600,000	5,400,000	4,400,000	4,000,000	-9.0	and 2 emission down 30%	
Sum	24,200,000	24,300,000	23,900,000	21,800,000	20,800,000	-4.5	(compared to 2015).	

### **Precision Engineering Product (Fasteners and Parts) Manufacturer The TriMas Way:**

- Natural gas is the preferred fuel source and is used wherever practical.
- Low-NOx combustion technology is considered when acquiring new equipment. TriMas Aerospace facilities use regenerative thermal oxidation technology to reduce VOC emissions from its surface coating operations by more than 95%.
- Replacing existing lighting with LED lighting.
- Converting TriMas Packaging injection molding machines to a "zero waste" process, in which the excess plastic from the mold runner is returned to the material feed system.
- Using 3-D printing to produce applicable tooling components rather than the conventional machining method, eliminating the waste removed from the feedstock.
- Converting to reusable containers for transporting products to customers rather than single-use cardboard boxes.
- Reducing energy consumption by establishing machine idling and leak tracking programs and processes. Lowering temperatures of certain processes.
- Training employees on energy-saving behaviors and sharing best practices across the organization.

TriMas Emission							
Unit: Metric Ton CO2e	2019	2020	2021	2022	2022/2021 Change (%)	Target	
Scope1+ 2	86,493	85,293	83,023	82,096	-1.1	Scope 2 emission estimated to decrease 92.7 tons CO2e by 2023.	

### Industrial Product (Fasteners Included) Distributor The MSC Way:

- In the past six years, MSC saved 700,000 hours of machine hours, equivalent to more than 100 million kilowatt hours.
- Helping customers reduce consumption by approximately 1.8 million product units and reduced packaging waste by more than 300
  million cubic inches of waste, equivalent of filling nine blimps.
- Recycling 3,320 pounds of corrugated cardboard, paper, plastic, glass, e-waste, scrap, metal and pallets, as well as more than 76,000 pounds of computers, printers, fax machines and phones.
- Rolling out vending recycling program. Refurbishing and shipping 587 vending units.



#### Further Reading: Dive into MSC's ESG Council Formed in 2021

- The council is led by Steering Sponsors, Executive Vice President & Chief Financial Officer, and General Counsel & Corporate Secretary.
- The council is composed of six overseeing multiple project teams, additional business executives and a variety of subject matter experts.
- Each captain is a leader with functional expertise and influence within the organization who has been selected to lead ESG actors within their designated workstreams.
- This guiding body is deliberately cross-functional to avoid sibs and ensure enterprisewide collaboration and alignment.

# MRO Product (Including Fasteners) Provider The Grainger Way:

• Rolling out KeepStock<sup>®</sup> inventory-management solutions to help customers use inventory analysis and SKU and cost reduction to minimize excess inventory, number of orders and transportation needed while optimizing space usage, reducing environmental footprint.

Grainger Emission							
Unit: Metric Ton CO2e	2020	2021	2022	2022/2021 Change (%)	Target		
Scope1+ 2	103,000	99,000	92,000	-7.0	Scope 1 and 2 emission down 30% by 2030 (compared to 2018). 26% reduction already achieved since 2018 with a target completion rate of 87%.		

# Building Material, Anchor and Fastener Manufacturer The Simpson Manufacturing Way:

- Rolling out solutions that help improve the resilience of homes and buildings to disasters. Products include structural connectors, anchors and fasteners to keep structures safe and strong, ensuring structures remain intact and usable after certain disasters and mitigating economic, environmental and community impact.
- The H1A Hurricane Tie provides a connection between the rafter and the wall that helps the structure resist wind and seismic forces.

# & Visionary!

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#### **Steel Product and Fastener Manufacturer**

#### The Nucor Way:

Investing in a start-up company – NuScale Power – which is working to develop the next generation of nuclear power – small modular nuclear reactors.

Simpson Manufacturing Emission						
Unit: Metric Ton CO <sub>2</sub> e	2021	2022	2022/2021 Change (%)			
Scope 1	4,150	6,971	+67.9			
Scope 2	15,360	11,422	-25.6			
Sum	19,510	18,393	-5.7			

 Investing in Electra to develop a process to produce carbon-free iron.

			Nucor Emission	
Unit: Metric Ton CO <sub>2</sub> e	2021	2022	2022/2021 Change (%)	Target
Scope 1	7,100,000	6,500,000	-8.4	
Scope 2	5,700,000	5,000,000	-12.2	Scope 1 and 2 emission down 35% by 2030
Scope 3	7,300,000	8,800,000	+20.5	compared to 2015).
Sum	20,100,000	20,300,000	+0.9	



# Cot Europe

#### Fastener, Logistics, Assembly Service Provider

#### **The Bossard Way:**

- Increasing the recycled content of cardboard to at least 86 percent across all sizes and the content of regranulated raw materials to almost 100 percent for the new flat bags. More than 1.1 tons of CO2 can be saved per year. This switch was even cost-neutral.
- Considering changes in stretch films and filling paper to be able to reduce even more carbon emission.

#### Innovative with R&D Capability!

#### **Fastener and Parts Trader**

#### The Würth Way:

 Developing 3D printing filaments made of recyclable carbon fibers or plastic to transform the recycled material obtained as waste from the customer into functional 3D printing filaments ready for market. Developing a successful c

	Bossard	l Emission
Unit: Metric Ton CO2e	2021	Target
Scope 1	2,421	
Scope 2	3,458	Develop new materials for fastening products
Sum	5,879	lastening products.

Würth Emission							
Unit: Metric Ton CO <sub>2</sub> e	2020	2021	2022	2022/2021 Change (%)			
Sum	313,477	322,002	320,282	-0.5			

printing filaments ready for market. Developing a successful circular economy model in the field of additive manufacturing.

• Implementing "material passport" to ensure that product data management remains transparent. This passport contains important information about the material with regard to social and technical compliance, such as the material composition or compliance with environmental regulations. To create a material passport, it is necessary to disclose the product components and their material properties up and down the supply chain. The material properties can be verified using indicators such as origin, toxicity of constituents, and share of recycled materials.

#### **Industrial Fastener Manufacturer and Distributor**

The Trifast Way:		Trifast Emission				
•	Working with leading automotive	Unit: Metric Ton CO <sub>2</sub> e	2022	2023	Change (%)	Target
	products that are lighter, critically	Scope 1	1,723.20	1,963.65	+13.9	Scope 1 and 2 emission down
	safe, and environmentally friendly.	Scope 2	4,251.46	3,942.73	-7.2	67.2% by 2035 (compared to 2010). Currently down ( 2%)
•	• Using Footprint Manager, a software by Carbon Trust.	Scope 3	324.61	256.91	-20.8	annually. 26.79% reduction
		Sum	6,299.27	6,163.29	-2.1	already achieved since 2019.

- Prioritizing the use of manufacturing processes creating low waste, which include cold forming. Recovering, filtering and reusing lubricants extensively within the manufacturing processes. Where possible, reusing bins, spools and packaging.
- Supplying fastenings in reusable plastic totes to many customers to reduce waste generation.
- Introducing the supplier sustainable sourcing & procurement charter and further developing the quality and sustainability agreement. Requesting that all potential key suppliers complete a supplier sustainability questionnaire to ensure that their ESG practices meet the expected standards.

# **Mechanical Fasteners and Precision Parts Manufacturer**

#### The SFS Way:

 Tool handles made of renewable raw materials: SFS worked with material suppliers and plastic injection molders to find ways of replacing the ABS plastic in tool handles with biopolymers.

	SFS Group Emission								
Unit: Metric Ton CO2e	2020	2021	2022	2022/2021 Change (%)	Target				
Scope 1	19,742	29,680	27,166	-8.4	Scope 1 and 2 emission down				
Scope 2	85,080	87,201	67,834	-22.2	90% by 2030. Scope 3 down 90%				
Scope 3	192,071	411,417	620,185	+50.7	already achieved since 2021				
Sum	296,893	528,298	715,185	+35.3	(compared to 2020).				

#### Industry Focus

# Mechanical Connector Manufacturer The Norma Way:

• Developing new products such as quick connectors and thermal management systems to tackle the challenges faced by clients such as weight reduction and lack of space, contributing to e-mobility.

# Rail Fastening Component Manufacturer The Vossloh Way:

- Vossloh Fastening Systems operates with 25 percent greater energy efficiency than before by modernizing the washing plant for rail clamps with smaller and lower-temperature baths.
- Providing financial support for employees to purchase an e-bike for their commute to work.

#### Norma Emission Unit: 2022/2021 Metric Ton 2021 2022 Target Change (%) CO<sub>2</sub>e Scope 1 5,678 4,645 -18.1 Scope 1 and 2 emission down 234 -99.3 Scope 2 37,771 19.5% by 2024 4,879 Sum 43,449 -88.7 (compared to 2017).

Vossloh Emission								
Unit: Metric Ton CO <sub>2</sub> e	2021	2022	2022/2021 Change (%)	Target				
Scope 1	19,655.1	27,829.4	+41.5	• • • • •				
Scope 2	15,935.6	28,937.9	+81.5	Carbon neutral				
Sum	35,590.70	56,767.30	+59.5	by 2000.				

• Offering Cellentic components and rail fastening systems with a high plastic content that dampens structure-borne noise.

# Automotive Part and Fastener Manufacturer

### **The Sundram Fasteners Way:**

- Improving furnace loading rate. An auto loading cell was fixed in the furnace. The cell automatically opens the door and delivers products to the line. From an output of 50%, the furnace output was raised above 60%.
- Introduction of battery-operated forklift instead of diesel forklift.
- Conversion of LPG fired sintering and continuous annealing furnaces to electrical heated furnaces.

Sundram Fasteners Emission								
Unit: Metric Ton CO2e	2021	2022	2023	2023/2022 Change (%)	Target			
Scope 1	16,006	16,492	12,874	-21.9	Carbon neutral			
Scope 2	75,749	115,248	129,453	+12.3	by 2045.			
Sum	91,755	131,740	142,327	+8.0	25% by 2030.			

- Installing programmable temperature controllers in pit annealing furnaces.
- Increasing waste heat recovery and utilization rate in furnaces.
- Replacing GI roof sheets with transparent Polycarbonate sheets for maximum daylight utilization.
- Upgrading pumps with higher efficiency motors (IE4).
- Using brushless direct current motors which consume low power due to lower frictional losses.

(Cot Japan

#### Creative in Manufacturing Process Improvement!

#### Screw, Assembly Machine, Inspection Equipment Manufacturer

#### The Nitto Seiko Way:

- Developing a running status detector to minimize idling in the threading process, increase productivity, and save energy.
- Waste alkali accounts for approximately half of Nitto Seiko's waste, thereby developing the "Waste alkali recovery" equipment.
- Drying up the electroplating sludge to reduce weight and volume.
- Compressing the volume of waste plastics to 1/6 of the original size, and reducing shipment to the

Nitto Seiko Emission					
Unit: Metric Ton CO2e	2019	2020	2021	2021/2020 Change [%]	Target
Scope 1 + 2	30,553	26,826	30,036	+11.9	Carbon neutral by 2050. Emission down 12% by 2025. Down 30% by 2030.

RPF (solid fuel recycled from waste plastics) processor from six times to once per year.

Rolling out new self-clinching stud bolts to replace welded bolts. Introducing lightweight screw locking machines to reduce power consumption.

#### Industry Focus

+8.6

#### **Plastic Connector Manufacturer**

#### **The Nifco Way:**

• Providing lightweight materials and high-performance plastic products to reduce carbon emission and tackle air pollution.

#### Canary in a Coalmine— Asia Clawing Its Way up to Catch up with the U.S. and Europe

We can observe 3 characteristics from the carbon reduction measures of the 16 iconic companies above. One, companies falling under the fastener product category put their focus on optimizing the "manufacturing process" (including threading, forming, heat treatment, packaging), "logistics/transport", "inventory", and "customer service", while steel, aluminum and wire rod companies in the upper stream are locked on developing carbon-reducing material technology. Two, upstream material companies like Alcoa and Nucor emit over 10 million tons of carbon, while fastener companies fall between several thousand tons to several hundred thousand tons. Three, in my investigation of 43 listed companies from the U.S., Europe, Japan and India, I found that 13 companies (30% from the U.S. and Europe) release ESG reports annually. I could only find one Indian and two Japanese companies releasing the reports online. It is an indication that those who have scientifically verified the effectiveness of their ESG measures are still mostly European and American companies. ESG has yet to take the mainstream in Asia.

The EU and U.S. carbon taxes are coming up close and poised as a threat to Asian and Taiwanese fastener companies. Some American and European companies have already done Scope 1 and 2 a few years ago, and some of them are working on Scope 3. The fastener leaders in India and Japan have completed Scope 1 and 2. As far as Taiwan is concerned, with its one-of-a-kind inter-collaborative domestic supply chain, a mutually-beneficial approach could be for Taiwan Industrial Fasteners Institute (TIFI) and Taiwan Fastener Trading Association (TFTA) to set up a "Shared Platform of Carbon Reduction Intelligence and Technological R&D". This could be an online sharing platform or a physical forum, where Taiwanese fastener experts gather to extract the technological essence of the aforementioned 16 iconic companies, brainstorm and refine into carbon reduction technologies suitable for Taiwan. That is the way to catch up with the big trends around the world.

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