



# European News

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## Aerospace Sales Drive LISI's Q1-Q3 2025 Growth

LISI Group achieved sales of €1.44 billion for the first nine months of 2025, up 9.1% compared to the same period in 2024, with LISI AEROSPACE up 19% on the same period and LISI AUTOMOTIVE and LISI MEDICAL down 4% and 1.8% respectively.

LISI AEROSPACE sales totalled €883.4 million in the first nine months of 2025. The 'Fasteners' segment continued to benefit from the ramp-up of single-aisle aircraft production rates, and from strong maintenance demand linked to sustained commercial aircraft fleet traffic. Third quarter sales rose 22.8% in the United States and 15.2% in Europe, despite an unfavourable currency effect. LISI MEDICAL sales amounted to €132 million in the first nine months of 2025, down slightly by 1.8% compared to the same period in 2024. The third quarter of 2025 was down 2.1% compared to the same period last year. On 31st October 2025, LISI confirmed the sale of its LISI MEDICAL division to SK CAPITAL, a private American investor. LISI MEDICAL has been renamed Precera Medical and has established its headquarters in Minneapolis, USA. LISI AUTOMOTIVE division sales totalled €429.4 million in the first nine months of 2025, down 4% compared to the same period in 2024.



## POLYSEMBLE HUNGARY Acquired

LISI AUTOMOTIVE HUNGARY, a subsidiary of LISI AUTOMOTIVE, has acquired expert injection moulding manufacturer POLYSEMBLE HUNGARY, an affiliate of the American Industrial Acquisition Corporation (AIAC), located in Győr, Hungary. POLYSEMBLE HUNGARY is a specialist supplier to the automotive industry, manufacturing technical, visual and safety components for premium customers across central and northern Europe. Its manufacturing site is strategically located near the Audi Arena in Győr and plays a key role in serving the regional automotive ecosystem with nearly 90 skilled workers and engineers.

Completed on 30th September 2025, this transaction completes the range of plastic assembly solutions parts produced by LISI AUTOMOTIVE clip solutions, enabling LISI AUTOMOTIVE to better serve the central Europe automotive ecosystem, including OEMs and tiers, from Győr.



## Stanley Black & Decker Delivers Solid Q3 Results

**Stanley  
Black &  
Decker**

Third quarter revenues for Stanley Black & Decker reached US\$3.8 billion (€3.3 billion), in-line with the prior year, as price and currency gains were offset by anticipated lower volume. Christopher J. Nelson, Stanley Black & Decker's president & CEO, commented: "Stanley Black & Decker delivered solid third quarter results, despite prevailing macroeconomic uncertainty. Our performance included continued growth in our DEWALT® brand, as well as year-over-year gross margin expansion and solid free cash flow. The gross margin progress achieved during the third quarter illustrates our rapid and effective response to tariffs and our commitment to achieving our long-term financial objectives."

He continues: "Our goal is to build a world-class, branded industrial company by solving our end users' most pressing and complex challenges. We have nearly reached a critical milestone on this journey, with our multiyear global cost reduction programme on track to achieve targeted 2025 and full programme savings. The proficiency we have developed through this transformation allows us to serve our customers and end users with greater effectiveness and improved profitability. We will continue to build upon the foundation established by our transformation and drive continuous improvement, as we execute our strategic imperatives of



activating our brands with purpose, driving operational excellence and accelerating innovation.”

“We are well positioned for profitable growth and are focused on creating significant value from our powerful brands and businesses to generate long-term revenue growth, margin expansion, cash generation and shareholder return,” adds Christopher.

### EUROFER: New Trade Measures are Lifeline for EU Steelmakers



According to the European Steel Association (EUROFER), the new trade measures presented by the European Commission on 7th October, are a long awaited proposal to forcefully defend the European steel sector, in full respect of WTO rules, from unfair imports flooding the EU market due to massive global overcapacity. The provisions unveiled by the Commission respond to the needs of the sector and represent a real lifeline for EU steelmakers and steelworkers. The European Parliament and the Council should therefore adopt it as a matter of urgency to enable its entry into force at the beginning of 2026, states EUROFER.

“We strongly welcome and fully support the Commission’s proposal on the new steel trade measure. This is a major leap forward to defend the sector and constitutes clear evidence that the Strategic Dialogue on Steel, initiated by President von der Leyen, is starting to bear fruit. We are thankful for the groundbreaking work carried out by EVP Séjourné and Commissioner Šefčovič to implement the most urgent point of the Steel and Metals Action Plan. This trade measure is vital to preserve not just the sector and its workforce, but the very backbone of EU industrial independence and ‘green’ transition,” comments Axel Eggert, director general of EUROFER.

Unlike US tariffs that impose 50% duties on all steel imports, and are justified on unilateral national security grounds under US Section 232, the new EU trade measure is fully WTO compliant and based on Article 28 of the General Agreement on Tariffs and Trade (GATT). **The EU measure introduces a Tariff Rate Quota (TRQ) system, allowing a fair volume of imports to enter Europe free of tariffs.**

This quota is set in-line with 2013 market conditions before the first wave of Chinese steel flooding, at over 18 million tonnes of tariff-free steel – an amount almost equivalent to the combined steel production of France, Belgium and Luxembourg. Only unsustainable imports above quota levels will be subject to a 50% tariff to avoid further import deflection towards the EU, with regular revisions to ensure quotas remain aligned with market conditions in the coming years. Steel derivatives – similarly under threat from cheap imports and also hit by US tariffs – may be shielded in the future.

The new trade measure also includes a ‘melted and poured’ clause to trace the country of origin of steel, avoiding circumvention and more robustly ringfencing against the spillover effects of global overcapacity.

### Fabory and Dresselhaus Establish Partnership

On 13th October, 2025, a binding investor agreement with the aim of financing the restructuring plan of Joseph Dresselhaus GmbH & Co KG was signed, beginning a strategic partnership between Dresselhaus and Fabory – two European specialists for fasteners and supply chain solutions.



Implementation is still subject to the final approval of financing partners and employee representatives. **The partnership aims to combine Dresselhaus’s proven RFID Kanban, point of sale expertise, and C-parts management solutions, with Fabory’s innovative supply chain solutions and extensive fastener product range – particularly special and custom made parts.** Customers will gain broader access to fastening technology applications, all from a single source with a strong service focus. The alliance’s supply chain performance will be measurably increased by aligning procurement and logistics capabilities, strengthening availability, shortening lead times, and improving cost efficiency along the value chain. This will particularly benefit Dresselhaus’s Kanban business and C-parts solutions, which will be further professionalised through additional capacity, economies of scale and best practice processes. The companies also complement each other geographically. While Fabory holds a strong position in Benelux, central and eastern Europe, France, Spain, Portugal, and the UK, Dresselhaus’s core market is in Germany, Austria, as well as southern and eastern Europe.



### Böllhoff Opens Second Location in China



▲ Image from Böllhoff

WAN IUAN ENTERPRISE CO., LTD. ▶



## Create New World

### Punch



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Present on the Chinese market since 1999, **Böllhoff is expanding its presence in southern China with a new sales office in Guangzhou, which was officially opened on 21st October 2025.**

The new sales office in Guangzhou now complements Böllhoff's existing presence in Wuxi, near Shanghai, with closer ties to southern China. "With two locations in China, we are now better equipped to meet the evolving requirements of our local customers," comments Böllhoff. **"The new branch in Guangzhou covers an area of approximately 610m<sup>2</sup> and includes both a sales office and its own warehouse. Eight employees work at the site, close to existing and potential customers in southern China."**

Until now, Böllhoff has only been represented in eastern China with its own location in Wuxi, which combines sales, production and logistics at one location. Originally opened in 2004, the Wuxi site was home to Böllhoff's first production facility in Asia and now employs over 330 people.

"We are delighted to celebrate the opening of Böllhoff's new Guangzhou branch. Guided by our 'passion for successful joining', this milestone strengthens our long-term commitment to creating value for customers," underlines the company. ■

